



# Short course for Permanent Mission in Geneva **PI66 COURSE - GENEVE**

**Foreign Direct Investment Trends and Prospects  
and Investment Policies and their Impact on  
Sustainable Investment**

**Policy Brief: International Tax Reforms and FDI**

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# The introduction of the global minimum tax has major implications on international investment and investment policies

1

It is **transformational**

It will fundamentally change the international tax architecture and the way MNEs invest internationally

2

It is **pervasive**

It is hard for any country to escape

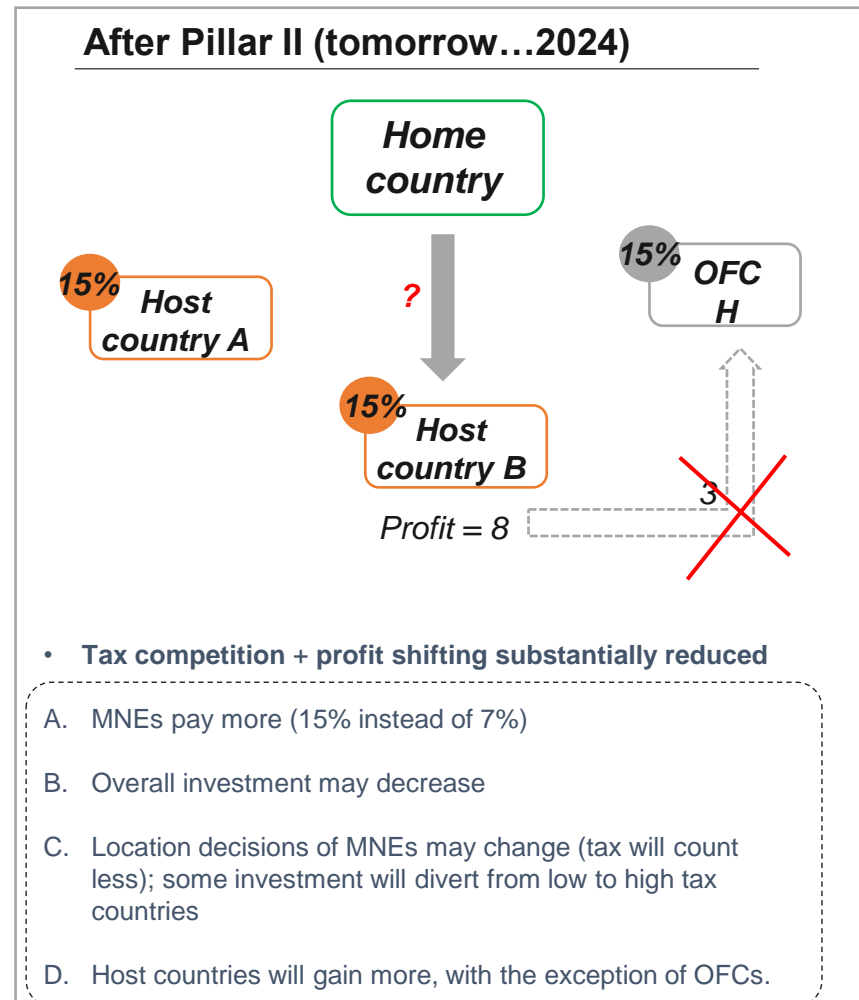
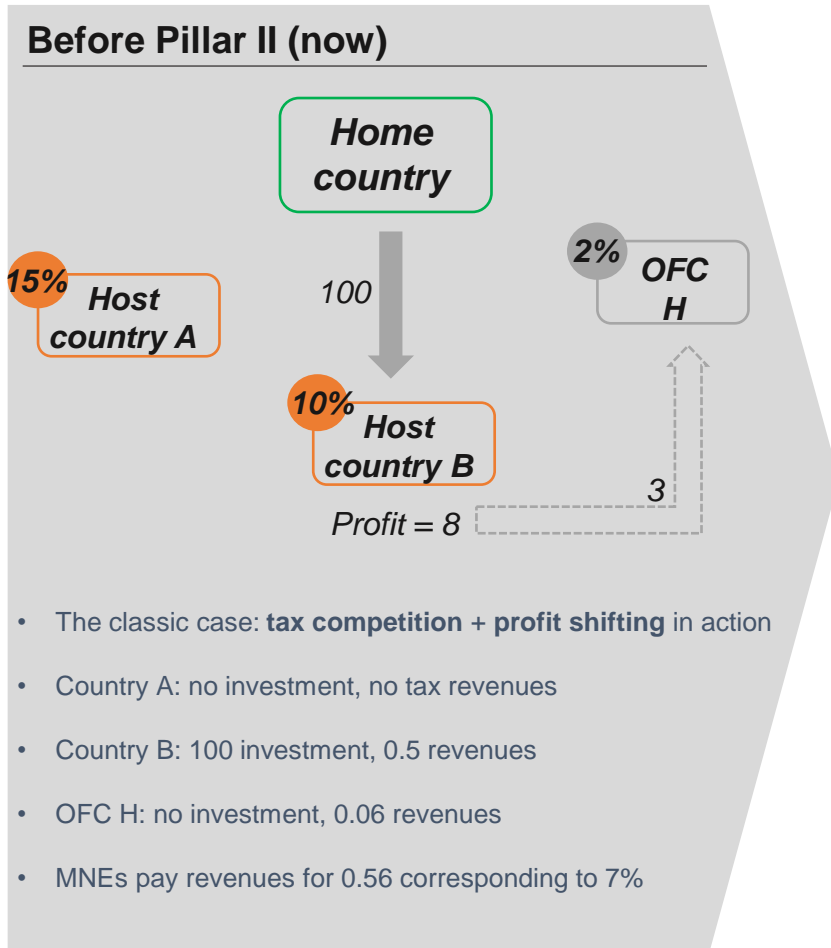
3

It is **urgent**

Already signed, implementation planned for 2024; need for action is now

# 1. A global minimum tax will re-shape the way MNEs invest internationally

UNCTAD estimates, next slide



# 1. Economic impact is sizable, according to UNCTAD estimates in World Investment Report 22

- A. **MNEs pay more** – average increase in CIT on FDI globally: **between 15 and 20 per cent**. Most of the increase due to reduction in profit shifting: 65 per cent globally.
  
- B. Overall **investment may decrease**. Overall decrease in global investment expected to be between **2 and 3 per cent**.
  
- C. Location decisions of MNEs may change (**tax will count less**); some **investment will divert from low to high tax countries**. Tax rate differential will decrease between 15 and 30 per cent globally. Developing countries expected to **gain between 1.5 per cent and 3 per cent of FDI**.
  
- D. Revenue **gains for government are sizable**. Globally governments will receive around **20 per cent more** corporate income taxes; OFCs will lose substantial revenues.

## 2. It involves much more FDI and countries than it seems

### *What it seems...*

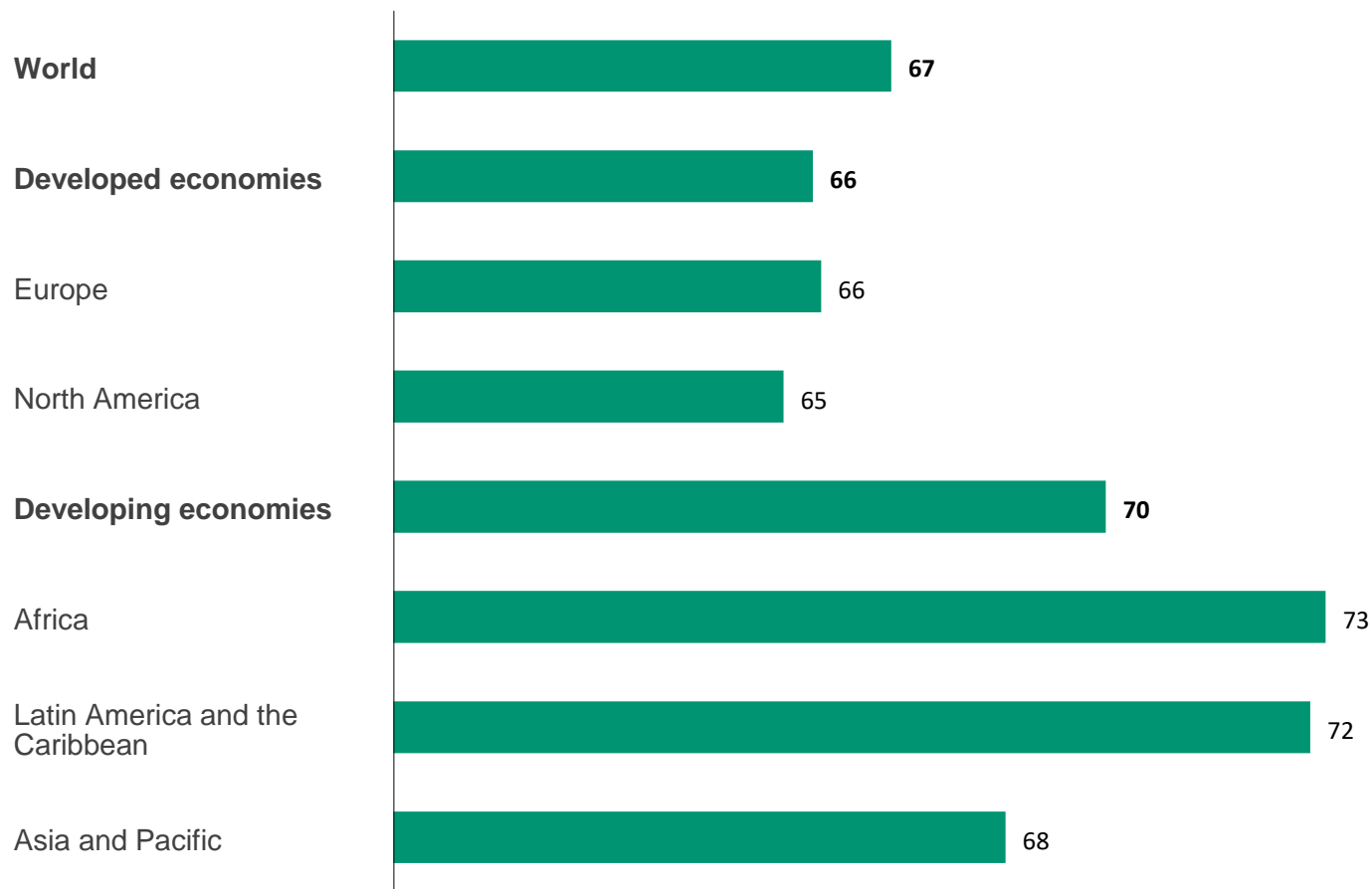
- A. It involves “only” large firms – annual revenues threshold of EU750 million
- B. It will affect only countries that have signed the agreement – 141 jurisdictions, excluding many developing countries
- C. A minimum at 15% will affect only low-tax countries

### *What is:*

- A. It does not involve only large firms but FDI by large MNEs: the majority!
- B. By its design Pillar II does not require global agreement and, moreover, is hard for host countries to escape
- C. All countries will be affected; higher-tax countries will just be *less* affected than lower-tax countries

## A. FDI by large MNEs are the majority

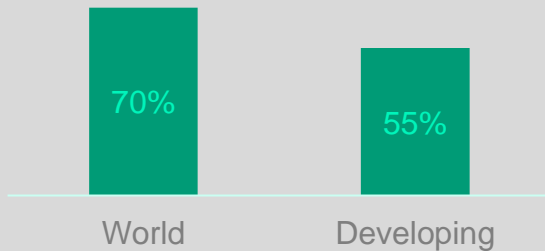
**Share of greenfield investment projects by MNEs with revenues of more than EU750 million, 2015-2021**



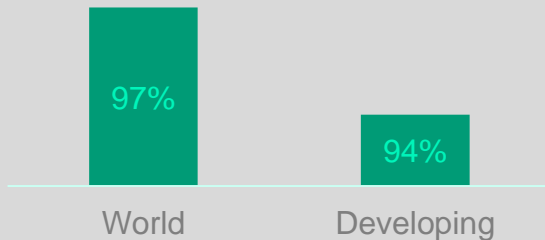
## B. Hard for any country to escape

Inclusive Framework: 141 jurisdictions

Share of countries:

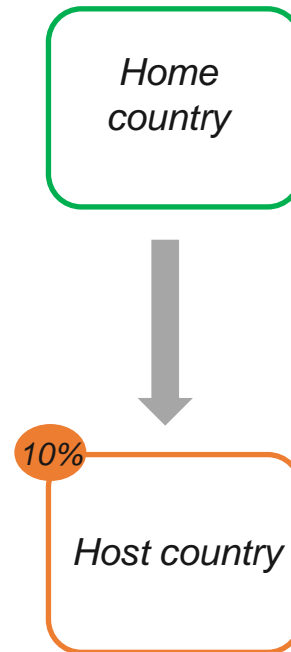


Share of inward FDI stock:

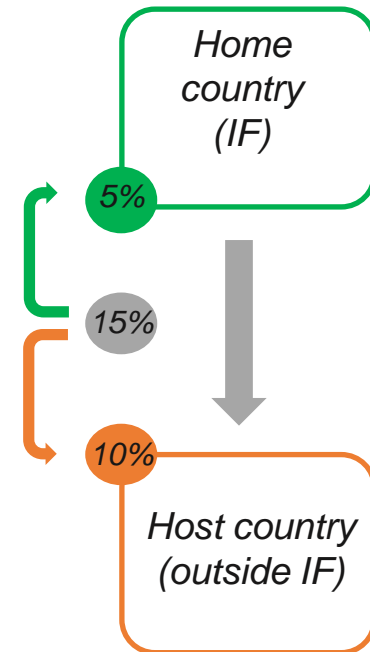


Outside the Inclusive Framework? *Not really, if the investor country is inside the IF*

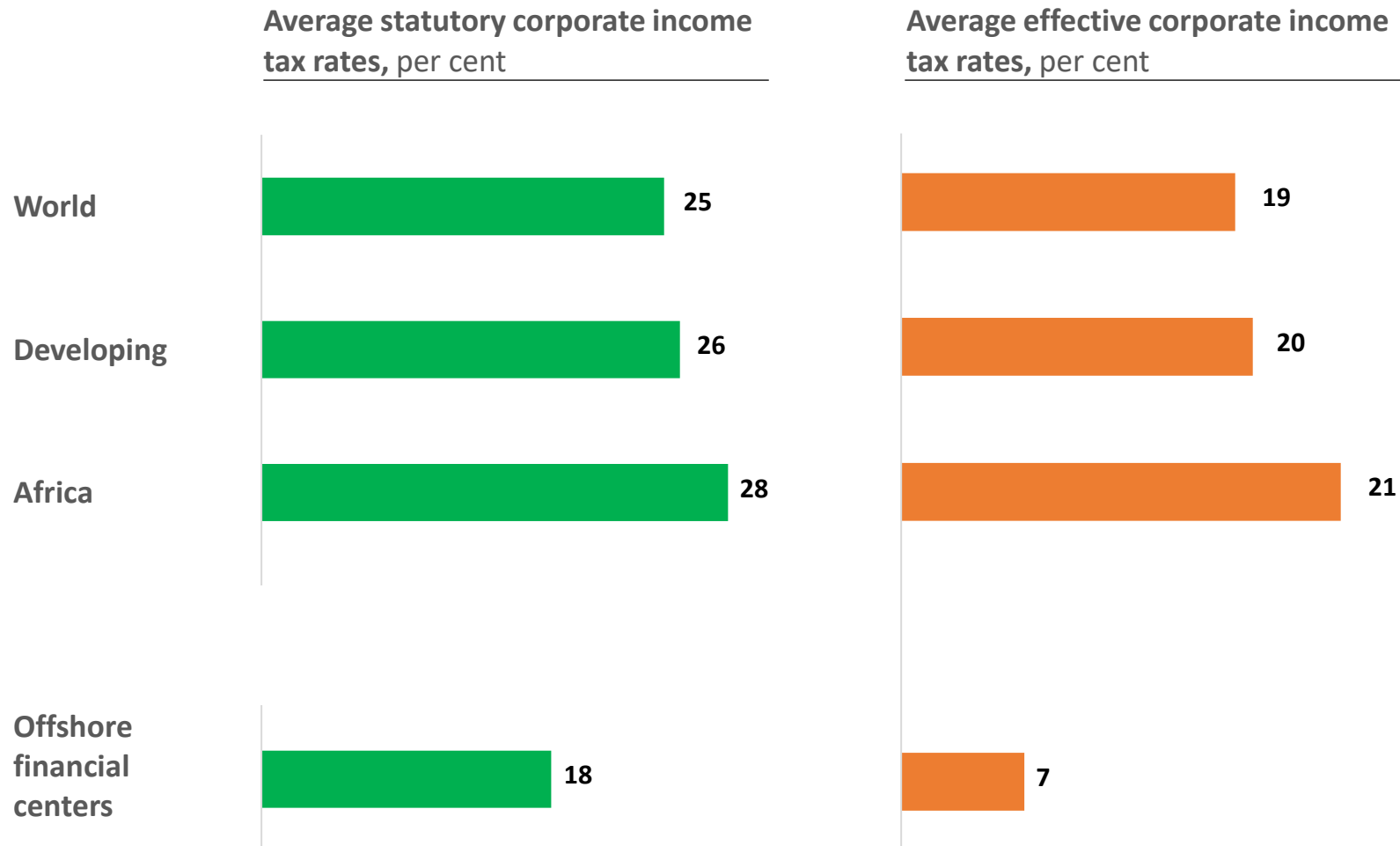
Pre-Pillar II:



Post-Pillar II:



## C. But most countries have tax rates well above 15%!

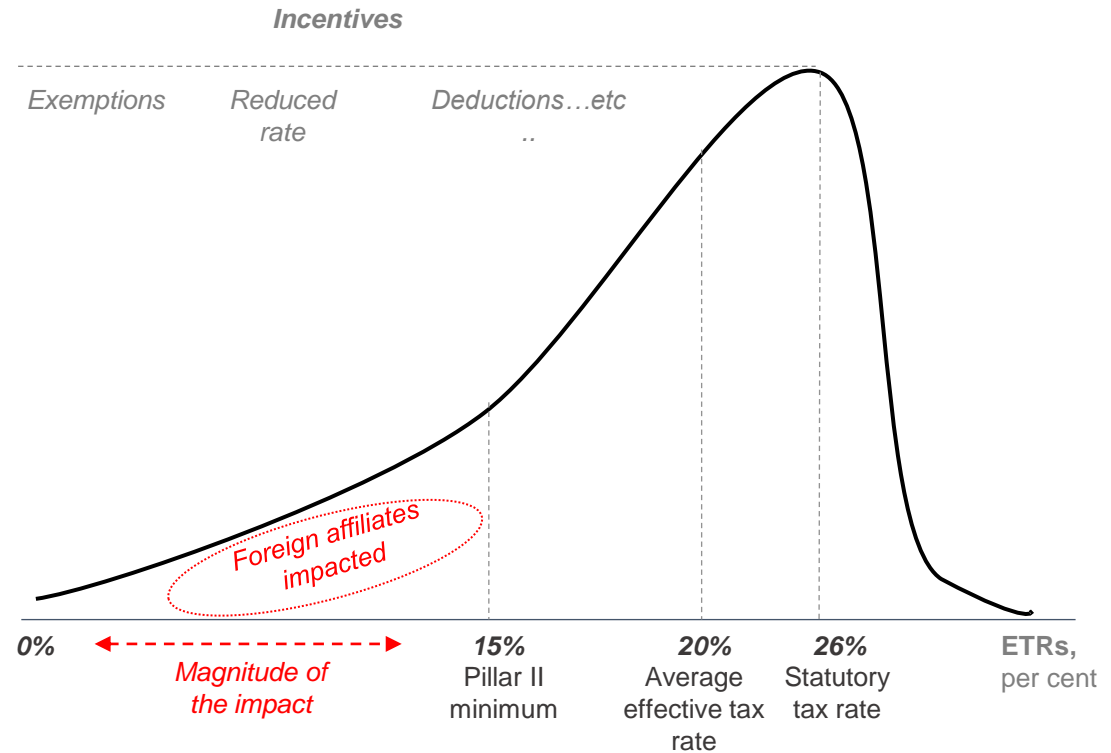




# C. On average...that does not mean that individual firms do not pay less than 15%

- National governments use a range of tax incentives to attract FDI.
- However, tax incentives are not granted uniformly to all foreign affiliates
- The average effective tax rate observed at the country-level is the result of very different tax rates faced by single firms.
- **Even when the average ETR is high, some companies/incentives will be affected**

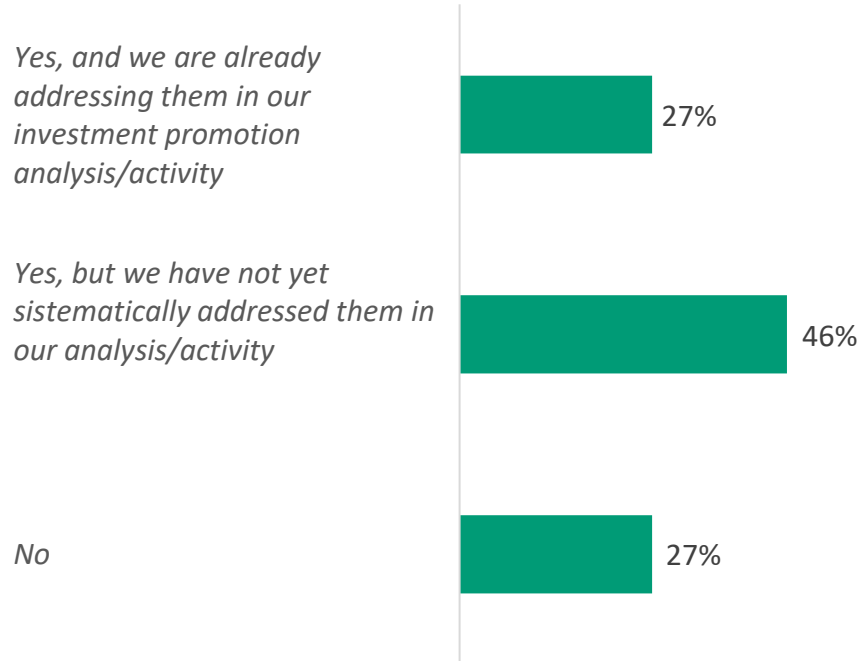
Average host country: "Developing"



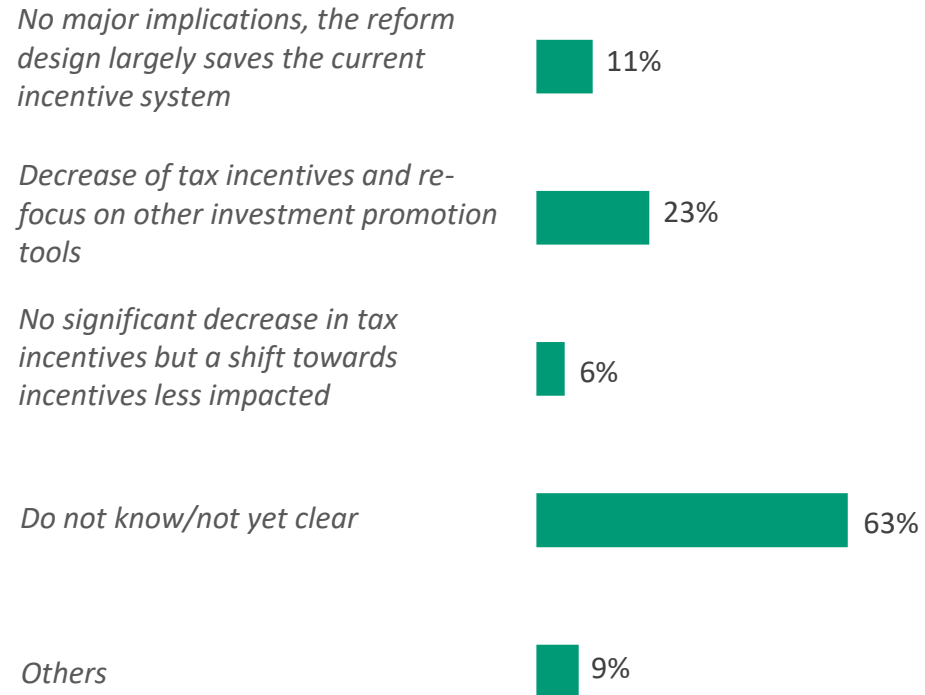
# 3. Implementation starts “tomorrow”: are we ready?

## From UNCTAD IPA Survey

*Are you aware of the potential implications on tax incentives of the introduction of a global minimum tax on FDI profits?*



*What do you expect to be the main implications from the introduction of a global minimum tax on tax incentives in your country?*



### 3. UNCTAD three policy recommendations to support developing countries

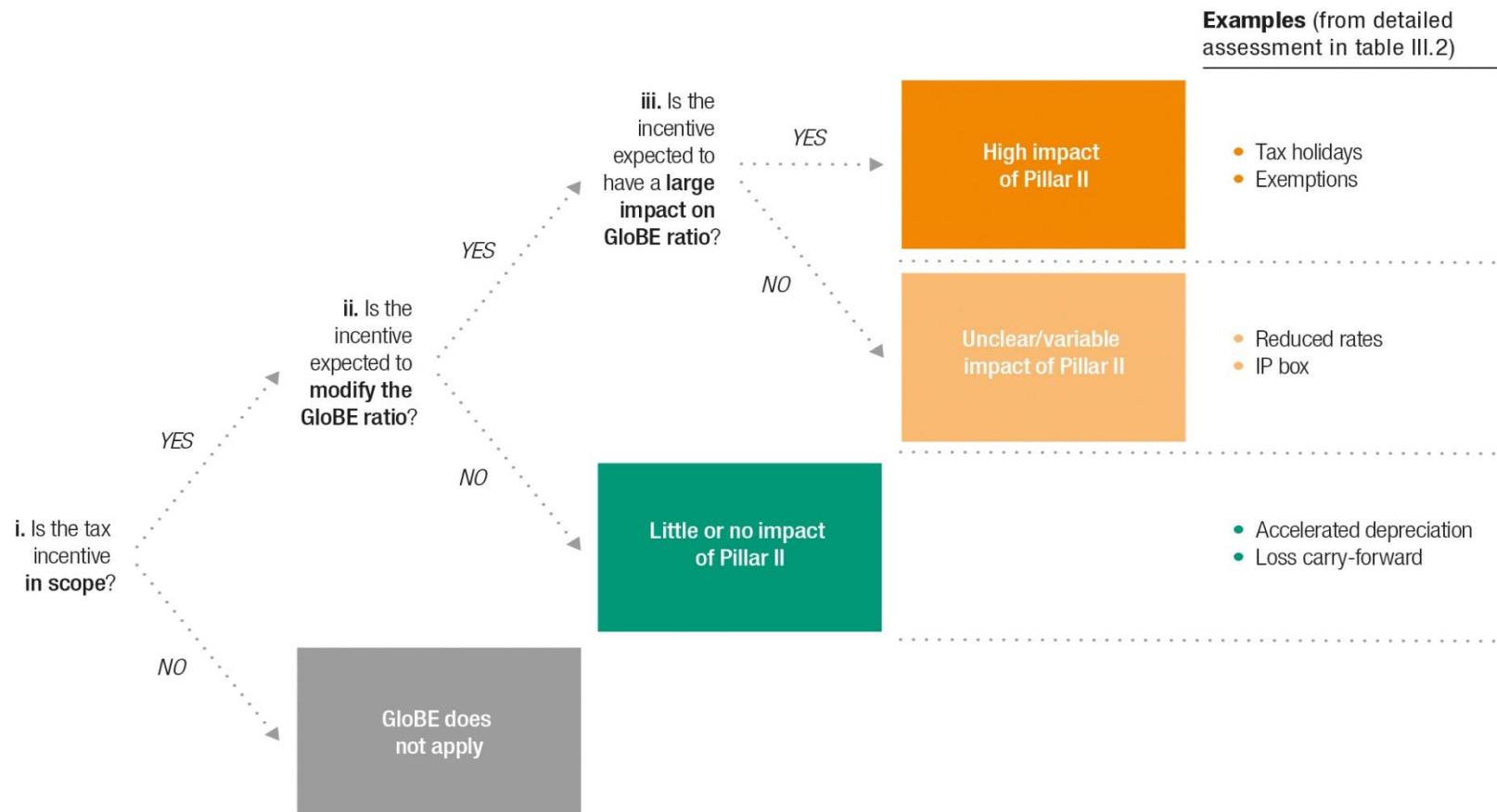
1. Vastly **scale up technical assistance** to developing countries to best respond to the investment challenges posed by the reform, with a particular focus on facilitating exchange and coordination between the tax and investment policymakers
2. As part of the IIA reform process, consider adopting a **multilateral solution to address potential conflicts arising from Pillar II** and mitigate related ISDS risks
3. **As a stopgap measure, envision mechanisms to compensate developing countries for any top-up revenues** raised by developed home countries that should have accrued to developing host countries, but that they were unable to raise because of capacity or treaty constraints.



# BACKUP

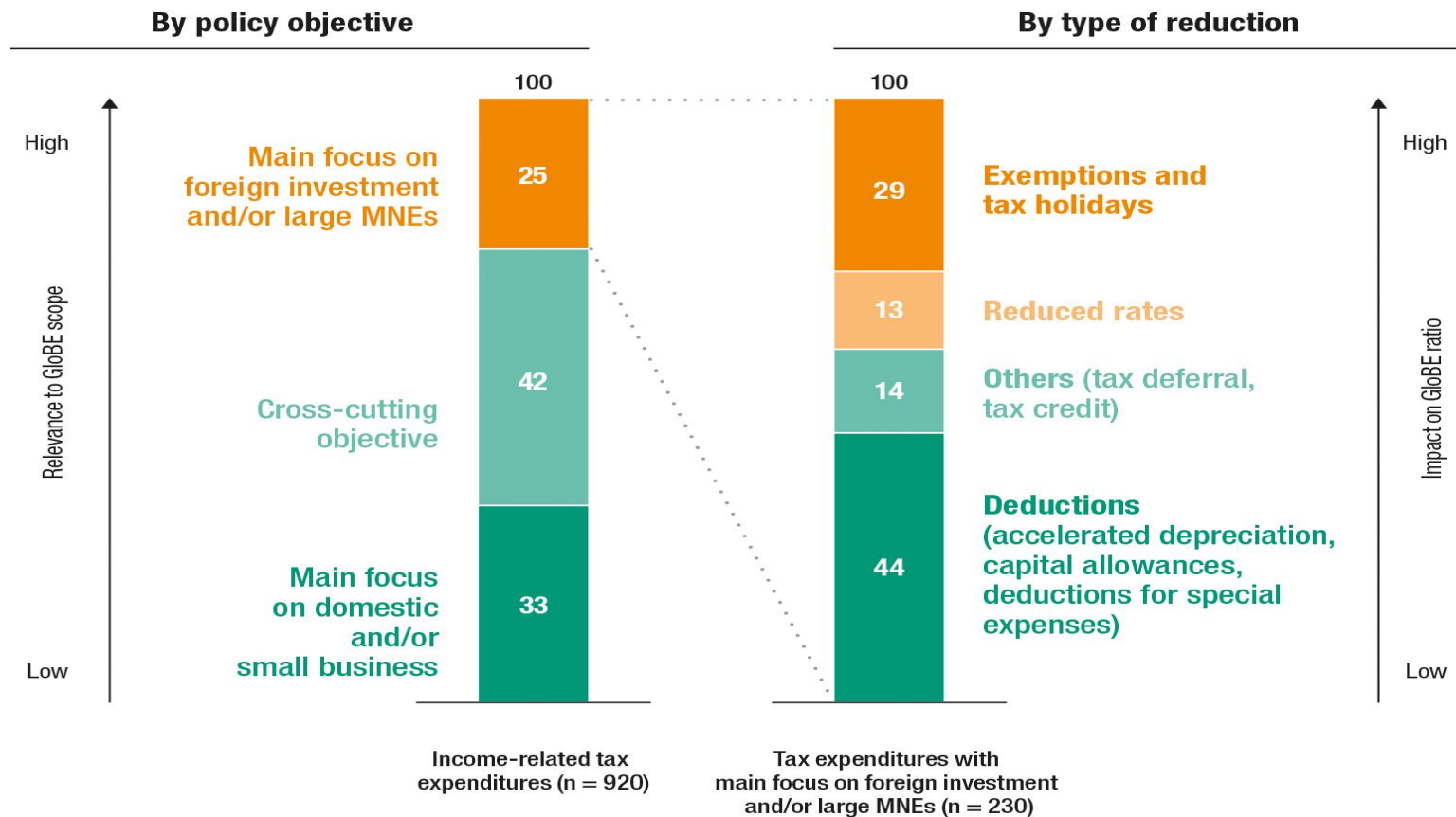
# C. A bit more on incentives: for Pillar II, not all are the same

Figure III.17. Framework to assess the impact of Pillar II on (income-related) tax incentives



# C. Highly affected incentives are a minority

**Figure III.16.** Income-related tax expenditures, by policy objective and type of reduction, 1990–2020 (Per cent)

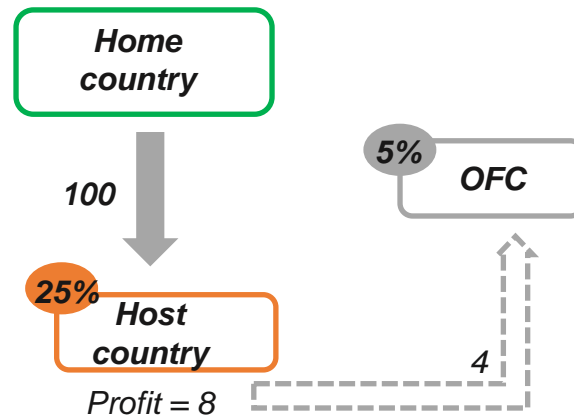


Source: UNCTAD, based on the Government Tax Expenditure Database.

# C. Additionally the “profit-shifting channel” affects also high-tax countries

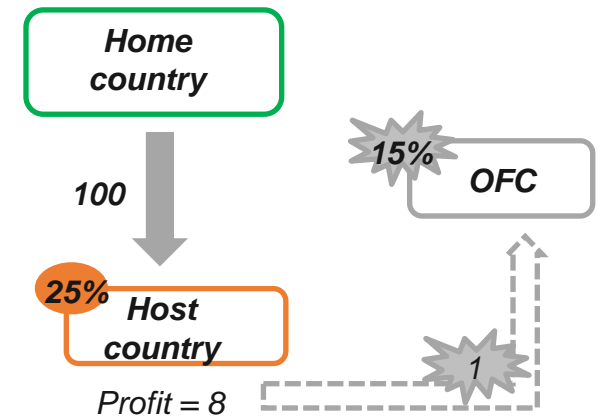
- As result of profit shifting, the ETRs observed in host countries do not reflect actual tax rates faced by MNEs on (income generated by) FDI in the country
- Even **countries with high ETR will be affected by the reform through its impact on outward profit shifting**

## Pre-pillar II



- MNE pays 1.2 of CIT (15% effective tax rate)
- Host country makes 1 of revenues

## Post-pillar II



- MNE pays 1.9 of CIT (+60% CIT)
- Host country makes 1.75 of revenues
- Investment becomes more expensive – MNE may invest less (**volume effect**)
- Host country B becomes relatively cheaper – **diversion effect** may compensate volume effect

# How should IPA and SEZ managers respond?

*(Timely) build awareness and knowledge...*

The global minimum tax is due to take effect from 2023, so **the need for action is now**: seek advisory, build background knowledge and liaise with the relevant stakeholder (MNEs and investment institutions)

*...think forward, re-shape investment promotion strategies.*

Based on assessment, think at what is going to be the impact of the minimum tax on **investment promotion strategies going forward**: how it is going to change the tax framework for investment promotion and how will other non-tax investment promotion tools can be leverage

*...make a diagnostic of the situation as is...*

Based on such knowledge, assess **likely impact of the global minimum tax**: mapping and assessment of tax incentives; screening of effective tax rates paid by foreign affiliates.



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